

Analyst Meeting

Paragon Cineplex, Siam Paragon: Aug 15th, 2012

2012 QUARTERLY BRIFFING Contents

The Bottom Line

2Q12 Financial Review

Review of Revenue, Net profit B/S snapshot

Growth Potentials

The Bottom Line

-26%YoY: Not enough revenue

Revenue drop in cinema and film distribution business

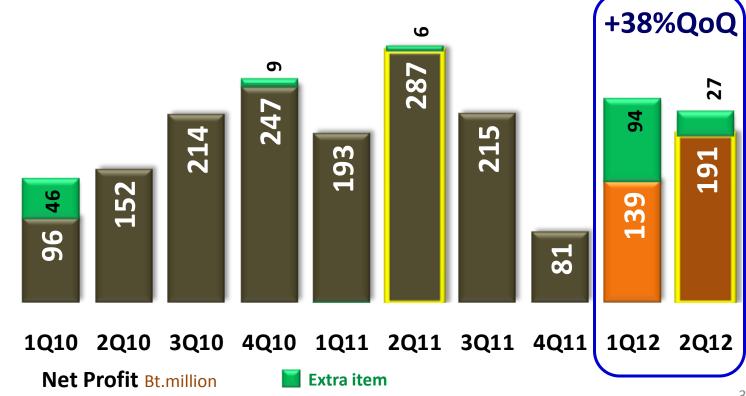
Bt.million Net profit -26%YoY

218

293

+38%QoQ: Net profit straight in the Core

1Q12 acknowledged gain from selling investment-SF & Insurance claim-Bangna



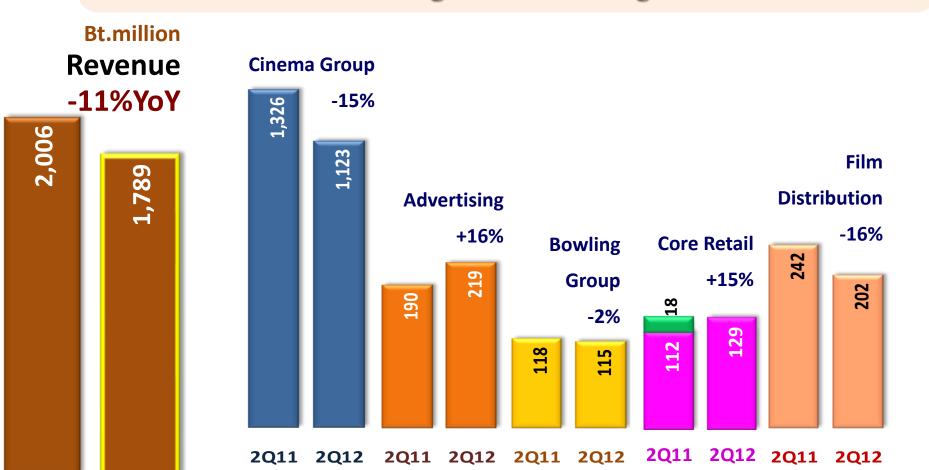
2012 2011

2012 QUARTERLY BRIFFSTYLE The Revenue Review

-11%YoY: Revenue drop in cinema and film distribution

Strong film in 1Q11: Naresuan3,Fast5,Xmen1st,Pirate4

Core Advertising remains strong



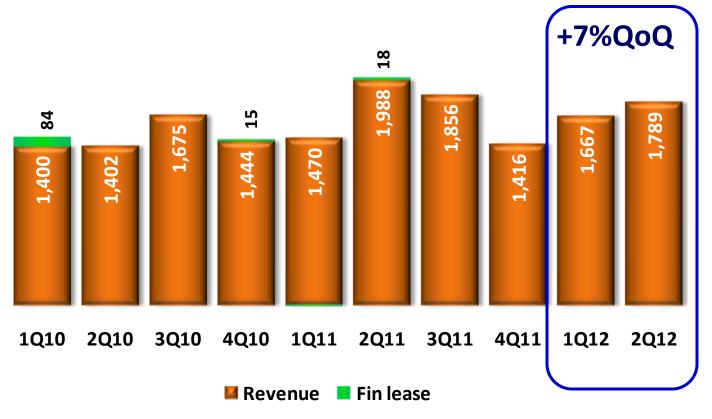
The Revenue Review

+7%QoQ: strong film, growth trend in core

advertising and new branch (Mega bangna)

Bt.million Revenue -11%YoY

1,789



The Revenue Review: Cinema

-15%YoY: Cinema revenue drop in 2Q12 due to strong movie in **1Q11 i.e.** Naresuan3, Fast5, Xmen1st, Pirate4

Bt.million Revenue -11%YoY

2,006

2011

1,789

2012

+12%QoQ: Cinema revenue increase from Stronger Hollywood **film in 2Q12 i.e.** The Avengers ,Battleship,MIB3,The Snowwhite & the Hunter and slightly margin increased from film hire cost management



2012 QUARTERLY BRIFFSTYLE The Revenue Review: Cinema (con't)

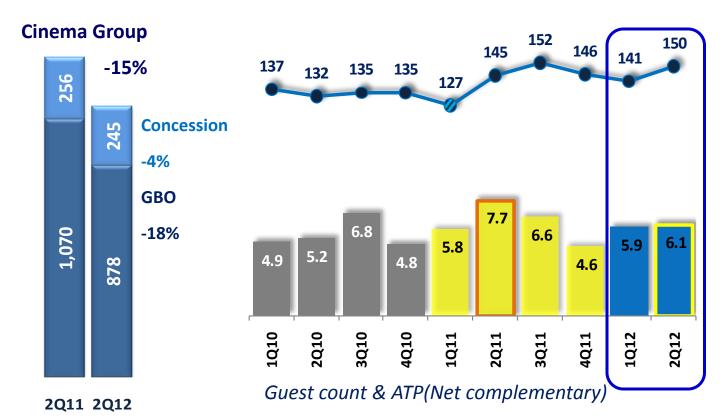
-15%YoY: GC drop from higher blockbuster in 2Q11 i.e. Naresuan3, Fast5, Xmen1st, Pirate4

12%QoQ: ATP & GC drive growth

Revenue -11%YoY

2,006

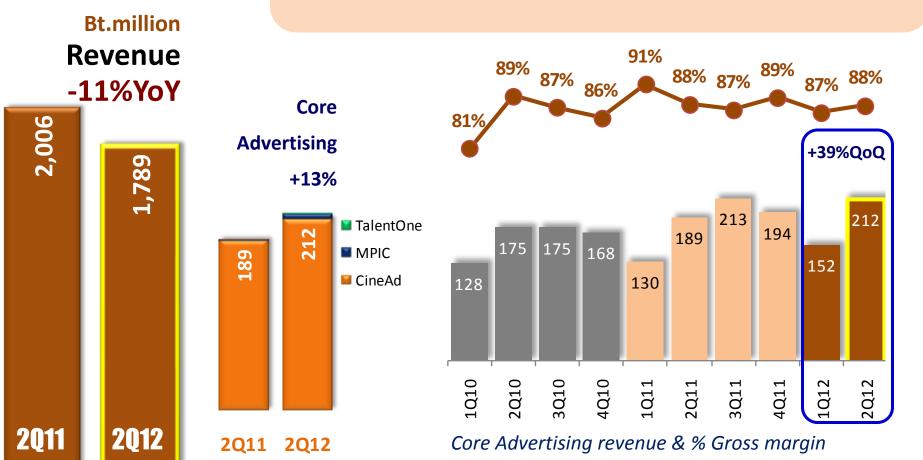
1,789



2012 QUARTERLY BRIFFSTYLE The Revenue Review: Advertising

+13% YoY (+39% QoQ) Core Advertising

- Clients are more confident in by-movie ads
- Higher growth in personnel product & Automotive



2012 QUARTERLY BRIFFING The Revenue Review: Bowling

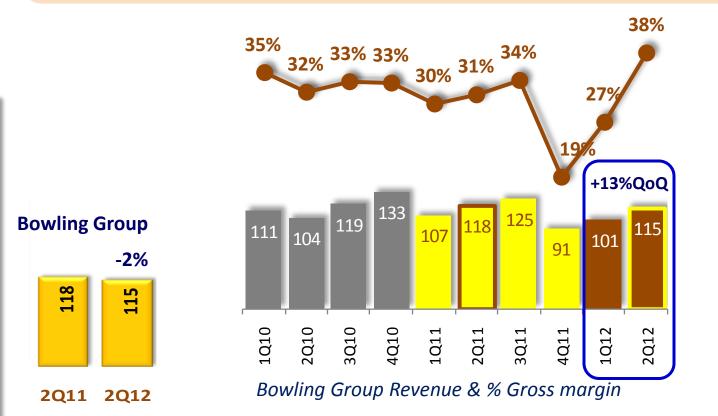
-2%YoY: revenue stagnant

+13%QoQ: Expansion branch (Mega bangna & Ice skate –sukhumvit) and closed down 2 branches (Piyarom, Ladprao) effect higher revenue and more margin in 2Q12

Revenue -11%YoY

2,006

1,789



2012 QUARTERLY BRIFFSTYLE The Revenue Review: Retail

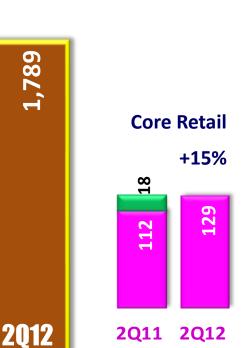
Core Retail revenue +15%YoY: mainly from Metropolis drove up revenue

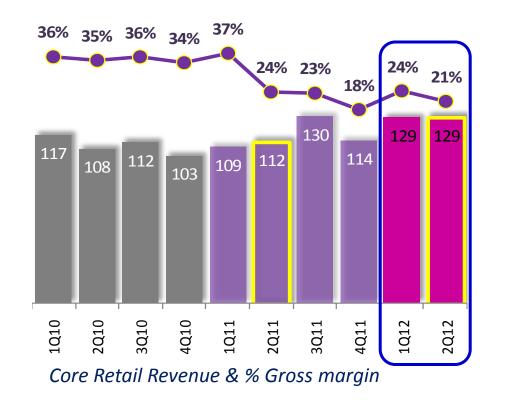
Core Retail margin QoQ drop from

- Occupancy of Metropolis decreased from NANTA contract cancelled
- Many Shops under renovation in 2Q12

Revenue -11%YoY

2011





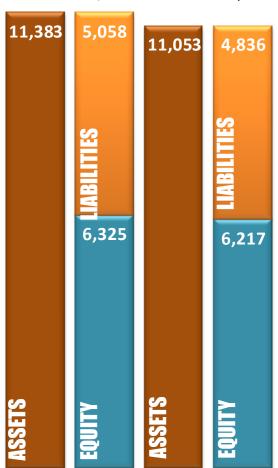
2012 QUARTERLY BRIFFING

B/S Snapshot

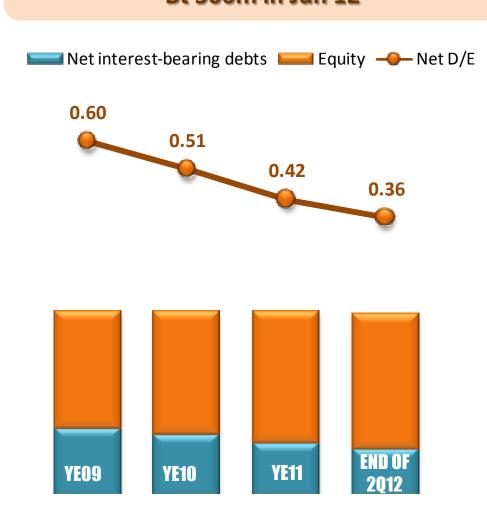
| Bt.million | Mar 31, 12 | Jun 30, 12 | %chg |
|-------------|------------|------------|------|
| Assets | 11,383 | 11,053 | -3% |
| Liabilities | 5,058 | 4,836 | -4% |
| Equity | 6,325 | 6,217 | -2% |

Mar 31, 12

Jun 30, 12



Net D/E decreased from Bond repayment Bt 500m in Jun 12



2012 QUARTERLY BRIFFSTYLE

DL --- :11: - --

Investments Portfolio vs. Interest-bearing debts

| | | | Bt.million |
|-------------|---------------|-------------------|---------------|
| Investments | %Shareholding | Cost per Share | Market value* |
| MJLF | 33.0% | 10.00 | 1,394 |
| Siam Future | 22.9% | 2.15 | 2,099 |
| MPIC | 66.1% | 1.55 | 585 |
| PVRL | 9.9% | 80.77 | 248 |
| Total | | | 4,326 |

^{*}Closing price on Aug 8,2012

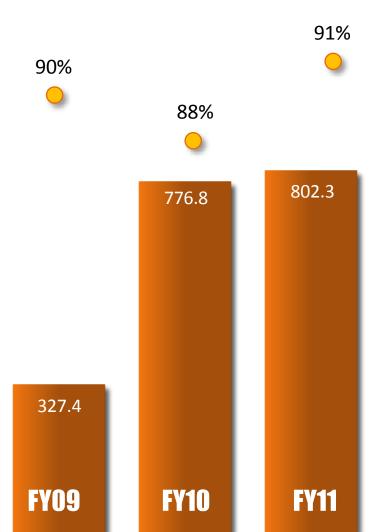
- **Investment portfolio** as of 10th Aug 12:
 - 66% in **M Pictures Entertainment Plc.** (MPIC)
 - 23% in **Siam Future Development Plc.** (SF)
 - 33% in Major Cineplex Lifestyle
 Leasehold Property Fund (MJLF)
 - 40% in ThaiTicketMajor Co., Ltd.
 - 45% in Major Kantana Broadcasting Co., Ltd.
 - 9.9% in PVR Limited (PVRL)
 - 49% in PVR blu-O Entertainment Limited
 - 80% in Talent One Co.,ltd.
 - 50% in K-Arena

| Jun 30, 12 | | |
|-------------------|-------------|--|
| 11,053 | 4,836 | |
| | LIABILITIES | |
| | 6,217 | |
| | | |
| ASSETS | EQUITY | |

| | Bt.million |
|------------------------|------------|
| Interest-bearing debts | 2Q12 |
| Bank OD & ST loans | 1,615 |
| CP of LT borrowings | 861 |
| LT borrowings | 166 |
| Debentures | - |
| Total | 2,643 |
| | Ac of 2012 |

As of 2Q12

ZUZUGAKIEKLY BKILLESTYLE Interim Dividend payout



Interim dividend of Bt0.39/share

| | 1H09 | 1H10 | 1H11 | 1H12 |
|-------------------------|-------|--------|--------|--------|
| Net Profit (Bt.Million) | 25.58 | 292.69 | 485.75 | 450.99 |
| EPS (Baht) | 0.03 | 0.35 | 0.57 | 0.51 |
| %Dividend payout | - | 57 | 75 | 77 |
| DPS (Baht) | - | 0.20 | 0.43 | 0.39 |

Dividend payment is about Bt 345 million on Sep 11, 2012



FY12 Strategic Focus FY12 Strategic Focus



Main concept still remain - Continue growth with more screens, higher ATP and convert to Digital's format theme

- Improve ticketing convenience to both increase customer satisfaction and encourage pre-bookings i.e. Counter and Internet Services
- Maximize M-Gen campaign to increase customer loyalty and regular communications to customers
- Increase quality of Digital theatres and maximize 3D films to increase ATP and more advertising is coming
- Department store expansion with Department stores and Hyper Markets to additional provinces
- Customer lifestyle supports our Loyalty program (MGen) which has been tremendously successful (1.6 million members and growing)
- More focus on optimizing returns from existing assets, given the solid film line-up and Major's increased market penetration
- Driving same store growth for higher revenues and yields
- Focus on optimizing multi-tier pricing
- Increase cinema occupancy
- Further expansion into India while exploring other International markets

Strategic Investment: Lifestyle Mall Investment















MEGAbangna





- Rapid and economical expansion arm without zoning limitation
- Neighborhood Center / Stand-Alone Retail Store / Lifestyle center / Entertainment Center

FY12 Blockbuster Highlight



1Q12

ATM Er-Rak-Eror

SKS Sweety

Valentine Sweety

John Carter

Real Steel
Ghost rider2

20:













2Q12

The Avengers

Battleship

Snow White and the Huntsman

Men In Black 3

Wrath of Titan

I Miss U













3Q12

The Dark Knight Rises

The Amazing Spider-Man

Step Up Revolution

Rak-7-Pee

Total Recall

Resident Evil 5













4Q12

007 Skyfall

The Twilight Saga: Breaking Dawn2

The Hobbit

Naresuan 5

Rise of the Guardians

YAK













GROWTH POTENTIALS Capacities

As of Aug 2012

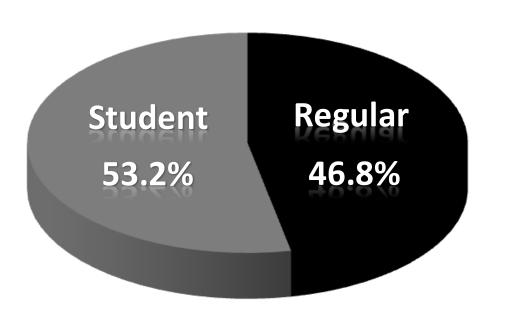
| | m |
|--|-------------------|
| | MAJOR CINEFLEX |

| | FY10 | FY11 | FY | 12 | FY13 | |
|----------------|------|-----------|--|----------------------------|------------------------------|--|
| Screens | 361 | 383 | | 32 | 9 | 5 |
| BKK & Vicinity | 252 | 259 | IKEA Bangkae | 15 10 | Bangyai Emporium 2 TBA | 5 8 5 |
| Provincial | 109 | 124 | Ubonratchathani Additional screens Bangna Additional screens Udonthanee Additional screens | 2 1 4 | Chiangmai 2 1 | 4 4 4 7 7 4 10 11 |
| Lanes | 504 | 506 | | 196 | | |
| BKK & Vicinity | 386 | 386 | IKEA Bangkae | 24 16 | | |
| Provincial | 94 | 94 | | | | |
| International | 24 | Vasant 26 | Bangalore Pune Mumbai Raja Garden Chandigarh | 60 36 12 22 26 | | |

GROWTH POTENTIALS M. Generation



Ratio M Gen Card: Regular & Student







Total 1,609,895 members

79.3Bt.million

- Loyalty card to customers
- Customer insights & Direct marketing channel for MAJOR to drive same-store growth

As of Aug 8th 12



Thank You